



Haringey Neighbourhoods next steps

November 2025

What is covered in this pack

- Background to neighbourhoods and how can this make a difference to residents
- The role of the “integrator” and an update on the integrator organisations
- Governance for development of Neighbourhood working
- What we are focussing on practically in the next few months

Neighbourhood development – North Central London context

- **NHS and wider public sector reform remains high on the national agenda**, with Neighbourhood Health a clear priority across health and local government.
- **We are all grappling with rising demand, escalating costs, and increasing pressure to deliver better value.** Elective and emergency care are under strain, and performance against key standards is slipping. To improve outcomes for people, we need to fundamentally rethink how care is delivered.
- **There is a significant opportunity to move beyond the systemic overuse of a purely medical model.** Tackling system-wide challenges requires a shift to an integrated, proactive approach, and we can only achieve this by working in true partnership across NHS, local authorities, and VCSE sector.
- **Neighbourhood Health offers an intelligence-led, proactive and integrated model of care.** In North Central London, our community-based services, councils and voluntary sector partners have long pioneered local, integrated, patient/resident-focused support. Now is the time to build on that foundation.
- **The recently published London Neighbourhood Plans**, including a Target Operating Model, Case for Change, and Next Steps for Implementation, set out the strategic direction. The NHS 10-Year Plan requires all of us to mobilise at pace and scale to deliver a sustained 'left shift'.
- **Across all five boroughs in North Central London, strong groundwork for integration is already in place.** Our collective task now is to align, unblock barriers, and shape the next phase of neighbourhood delivery, together.

Neighbourhoods in NCL

- ‘Neighbourhoods’ are footprints on which teams integrate, services work together and local infrastructure and community assets are developed. There is emphasis on prevention, proactivity and local care, underpinned by shared infrastructure, data and insight, technology and workforce reform.
- Integrated Neighbourhood Team (INT) build on ‘MDTs’ and include NHS providers, Council teams and the VCSE. Specialists support. Patients and residents are a key partner.
- Borough Partnership work to date suggests at least **18 Neighbourhoods in NCL** with populations of 60,000 – 130,000.
- We would expect each to have:
 - ✓ **Leadership and management capacity** to support caseloads, systems and processes, training & development (an ‘*integrator function*’ as per recent London work), accountability
 - ✓ **Shared infrastructure** (IT, co-location where possible but flexi space & networked models where necessary, population health data)
 - ✓ **Wider delivery capacity** (including high street services)
 - ✓ **Strong relationships with local communities and the VSCE** – stability for VCSE partners, expertise in person-centred care and strengths based approaches

Current NCL Neighbourhoods



Background: Key features NCL Neighbourhood model

The Neighbourhood model in NCL is about **proactive, integrated and person-centred support**. It is an **asset-based** approach, focused on **individual and community strength and resilience**.

The distinctive feature is the **purposeful and consistent connection between the context of people's lives and the support offered** to increase efficacy and achieve improved outcomes

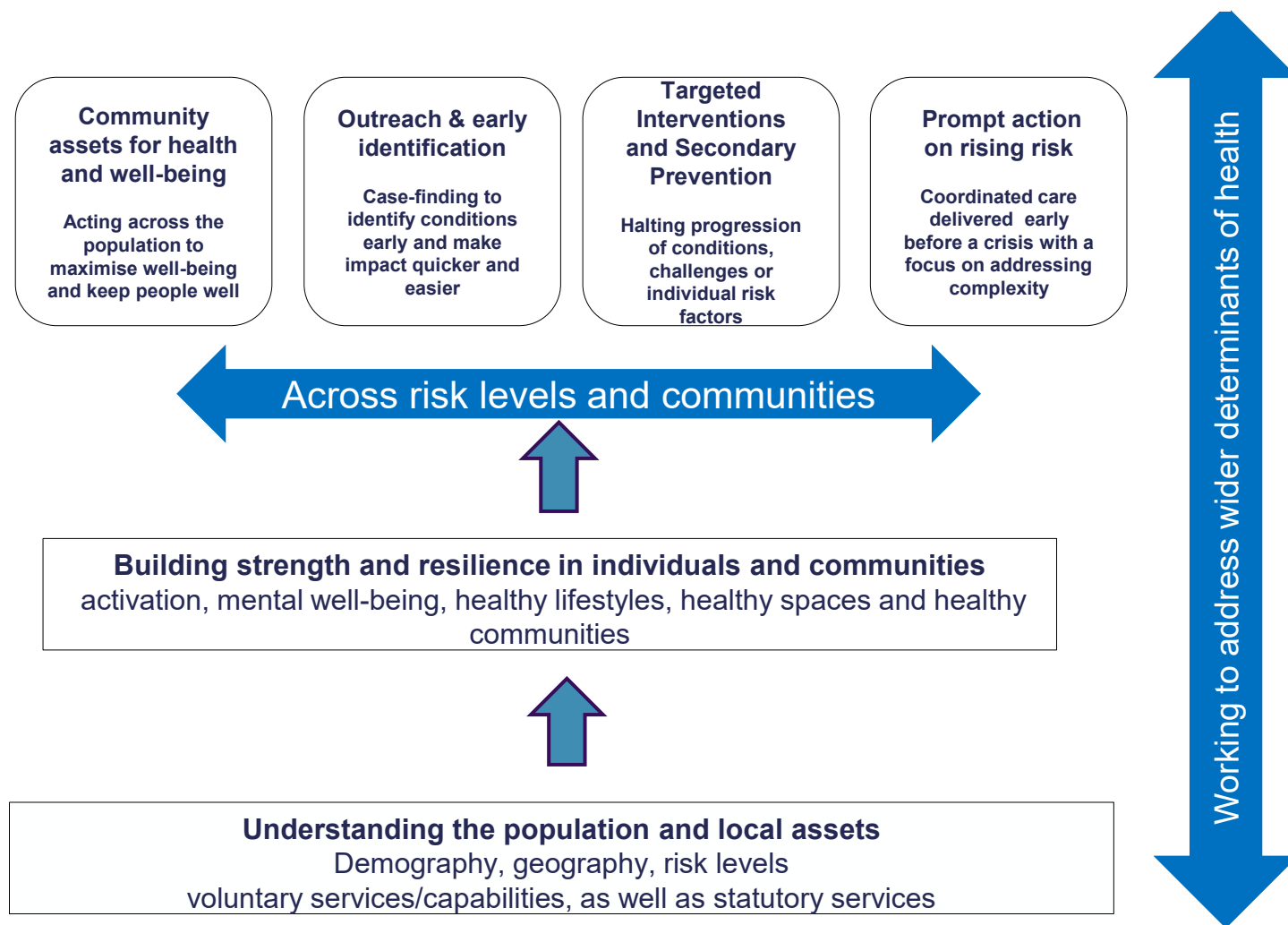
The **link between statutory and voluntary services** is fundamental. Voluntary services are the bridge to communities and offer hyper-local, trusted support for those most in need.

Action is rooted in a more sophisticated **understanding of our population & drivers of variation in outcomes**.

It draws together **advances in data** with **qualitative insight** and **seeks a new 'social contract'** with patients/residents

The framework **can be applied to all population groups and to priority cohorts** and works meaningfully across the life course (Start, Live, Age Well)

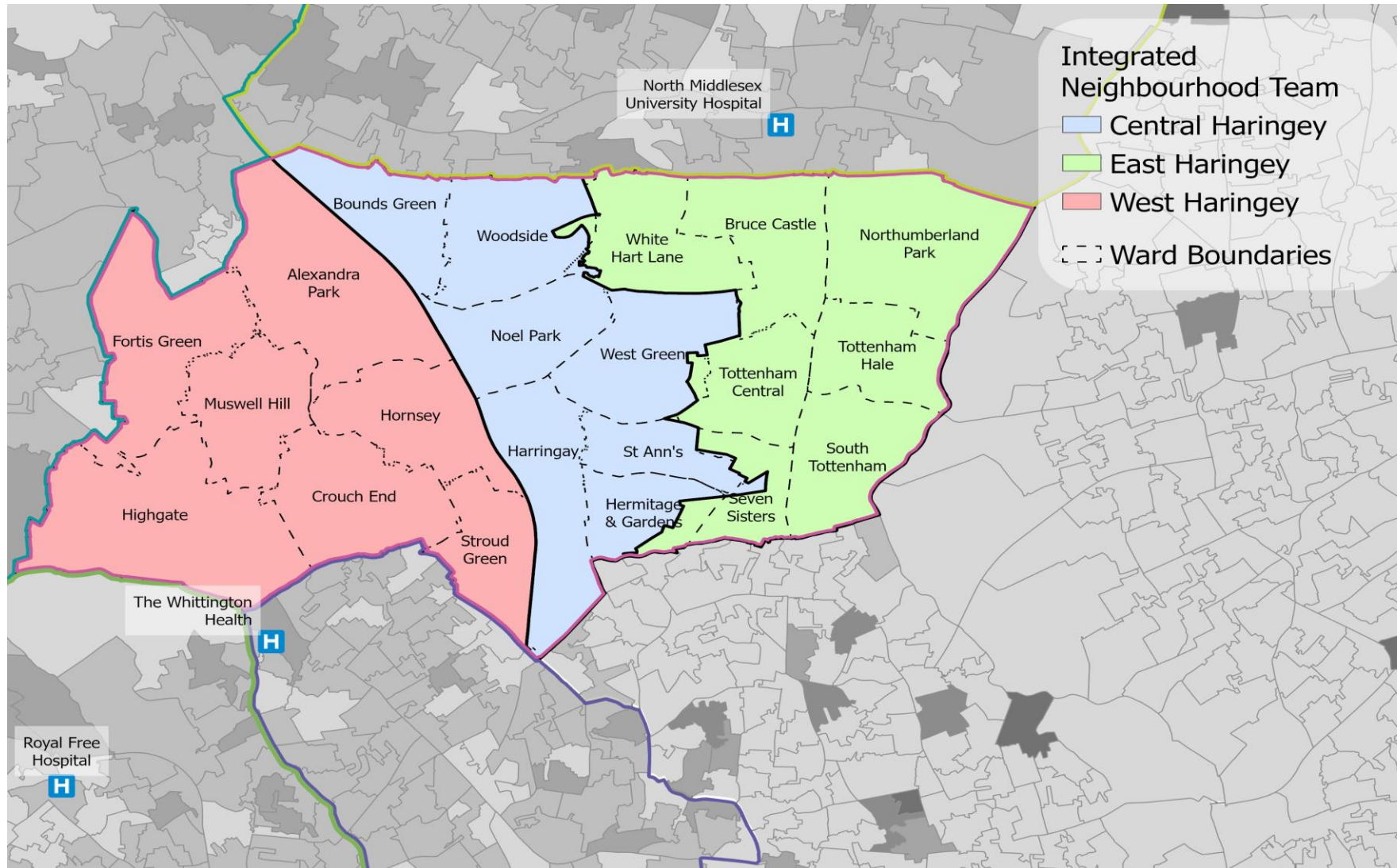
It seeks to mobilise the Population Health & Integrated Care Strategy and **deliver on key outcomes at scale and in a coherent and sustainable way**.



Haringey context: what residents told us about the opportunities in the NHS 10 year plan

- Communities and individuals want to take more ownership of their health and wellbeing, but they need access to good quality and trusted information to support this.
- Increasing health literacy and knowledge of how to access support and what support is available is of great importance to communities in Haringey.
- NHS funding is often short term so the 10 year plan needs to include more long-term funding, including ring-fenced funding for prevention.
- Investment is required in the voluntary sector to enable closer collaboration with the NHS and Councils.
- Use of technology has considerable potential benefits for residents and communities, but we need to ensure everyone is supported and people are not left behind.
- Bringing care out into communities is welcomed, and would be supported by people having a clear point of contact for support and a clear joined up care and support plan.

Haringey's 3 Neighbourhoods



Haringey integrator arrangements



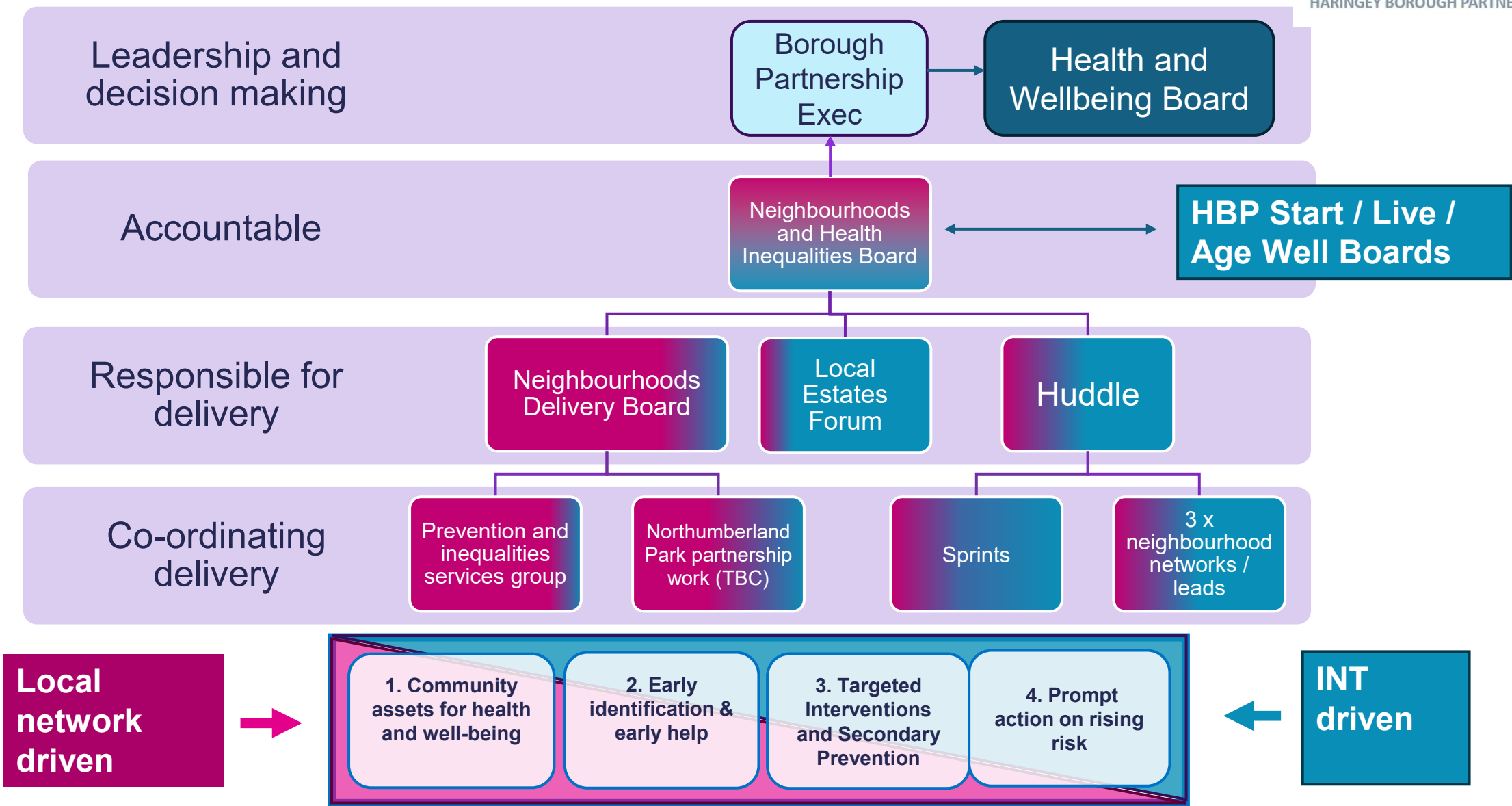
The integrator is a tripartite alliance between:

- Haringey Council
- Haringey GP Federation (HGGPF)
- Whittington Health

Each partner brings distinct strengths aligned to the four pillars of the NCL Neighbourhood Care Model. Integrators will jointly:

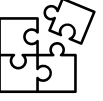
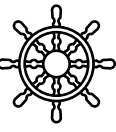
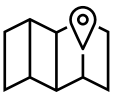
- Align services and teams to neighbourhood footprints
- Share leadership and operational responsibilities
- Pool resources (staff, estates, digital, data)
- Embed co-design and community engagement
- Report monthly to the Neighbourhoods & Inequalities Board, which feeds into the Haringey Borough Partnership Executive

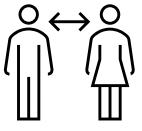
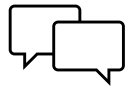
Haringey Neighbourhoods: Governance



What next for Haringey: Review of Outputs from recent Haringey Neighbourhood Development “Sprint” workshops

Key themes

-  • Integrated teams & collaboration
-  • Coordination & leadership
-  • Data-driven & targeted interventions
-  • Directory & navigation support
-  • Community-based outreach

-  • Community engagement
-  • Digital & language inclusion
-  • Health services access
-  • Mental Health & social isolation
-  • Training & upskilling

Next steps: What we will progress borough wide in the next 6 months

- **Design of Integrated Neighbourhood Teams (for adults)** based on the blueprint of the Multi-Agency Collaborative Care (MACC) team
- Integration of **mental health into the MACC team** via the teleconference
- Building awareness and sharing information about what is available across the borough to keep people well e.g. Padlets
- Support neighbourhood leads to develop neighbourhood projects and infrastructure and link into voluntary and community centre partners
- Starting a project to build health literacy in our communities
- Developing community engagement and involvement structures – this can build on the existing inequalities funded “Community Involvement in Neighbourhoods Project”

Supporting functions

- Population segmentation and population health management approaches
- Communication and engagement
- Training and upskilling
- Estates
- IT and data sharing

Neighbourhood leadership team deliverables

Next 3-6 months to focus on:

- Networking and building awareness & relationships in the Neighbourhood and supporting the clinical leads
- Building trust and establishing the behaviours for long term partnership working
- Developing operational arrangements in the neighbourhood, e.g. setting up meetings, agreeing reporting and governance structures.
- Identify quick wins
- Support North Central London Neighbourhoods project on high blood pressure

Considerations for Health and Wellbeing Board

- How do we clarify our collective Haringey vision for Neighbourhoods
- Resident and community involvement – what existing groups and structures can we use and what do we need to do that is new.
- How do we make the shift to Neighbourhood level working when at present there is not significant additional investment
- How do we bring in some of the wider factors that influence health and wellbeing such as employment and housing quality?
- How does this programme of work link into children and families?